

R.M. OF HOODOO NO. 401

Auditor's Report

Consolidated Financial Statements

December 31, 2025

MANAGEMENT'S RESPONSIBILITY

To the Ratepayers of
R.M. of Hoodoo No. 401 :

Management is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the consolidated financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

The Council is composed of elected officials who are not employees of the Municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Municipality's external auditors.

Jensen Stromberg Chartered Professional Accountants, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.



Reeve



Administrator

INDEPENDENT AUDITOR'S REPORT

To the **Reeve** and Council of the **R.M. of Hoodoo No. 401**

Report on the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of the **R.M. of Hoodoo No. 401**, which comprise the consolidated statement of financial position as at **December 31, 2025** and the consolidated statements of operations, changes in net financial assets, cash flows, and remeasurement gains and losses for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements, present fairly, in all material respects, the financial position of the Rural Municipality as at **December 31, 2025** and its financial performance and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Rural Municipality in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Rural Municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and the use of the going concern basis of accounting unless management either intends to liquidate the Rural Municipality or cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Rural Municipality's financial reporting process.

Auditor's Responsibility for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Rural Municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Rural Municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements, or if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Rural Municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Saskatoon, Saskatchewan
April 8, 2026



Chartered Professional Accountants

R.M. OF HOODOO NO. 401

Statement 1

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

December 31, 2025

with comparative figures for 2024

	<u>2025</u>	<u>2024</u>
<u>ASSETS</u>		
Financial Assets:		
Cash and Cash Equivalents (Note 2)	\$ 3,157,810	3,893,642
Investments	-	-
Taxes Receivable - Municipal (Note 3)	87,889	113,743
Other Accounts Receivable (Note 4)	704,842	441,981
Assets Held for Sale (Note 5)	996	15,364
Long-Term Receivable (Note 6)	142,932	122,281
Debt Charges Recoverable	-	-
Investment in Wheatland Rail Inc. (Note 7)	<u>1,284,796</u>	<u>1,281,061</u>
Total Financial Assets	5,379,265	5,868,072
<u>LIABILITIES</u>		
Bank Indebtedness (Note 8)	-	-
Accounts Payable	152,484	127,378
Accrued Liabilities Payable	172,448	330,682
Deposits	24,500	25,500
Deferred Revenue	-	-
Asset Retirement Obligation (Note 9)	36,943	34,462
Liability for Contaminated Sites	-	-
Other Liabilities	-	-
Long-Term Debt (Note 10)	675,200	878,839
Gravel Agreement Payable (Note 11)	<u>790,000</u>	<u>-</u>
Total Liabilities	<u>1,851,575</u>	<u>1,396,861</u>
NET FINANCIAL ASSETS (DEBT)	3,527,690	4,471,211
Non-Financial Assets:		
Tangible Capital Assets (Schedule 6, 7)	11,699,019	9,752,851
Intangible Capital Assets (Schedule 8, 9)	-	-
Prepaid and Deferred Charges	7,564	25,112
Stock and Supplies	<u>1,279,426</u>	<u>717,717</u>
Total Non-Financial Assets	<u>12,986,009</u>	<u>10,495,680</u>
Accumulated Surplus (Deficit)	<u>\$ 16,513,699</u>	<u>14,966,891</u>
Accumulated Surplus (Deficit) is comprised of:		
Accumulated Surplus (Deficit) excluding remeasurement gains (losses) (Schedule 10)	16,513,699	14,966,891
Accumulated remeasurement gains (losses) (Statement 5)	-	-
Contingent Liabilities (Note 12)		

The accompanying notes and schedules are an integral part of these statements.

R.M. OF HOODOO NO. 401

Statement 2

CONSOLIDATED STATEMENT OF OPERATIONS

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u>
Revenues:			
Tax Revenue (Schedule 1)	\$ 2,906,700	2,902,378	2,866,530
Other Unconditional Revenue (Schedule 1)	306,496	306,496	290,257
Fees and Charges (Schedule 4, 5)	954,381	1,636,326	1,722,651
Conditional Grants (Schedule 4, 5)	32,644	38,199	4,870
Tangible Capital Asset Sales - Gain (Loss) (Schedule 4, 5)	-	(1,601)	(48,584)
Land Sales - Gain (Loss) (Schedule 4, 5)	-	48,807	-
Investment Income (Schedule 4, 5)	56,425	121,126	151,168
Commissions (Schedule 4, 5)	-	-	-
Restructurings (Schedule 4, 5)	-	-	-
Other Revenues (Loss) - Wheatland Rail Inc. (Schedule 4, 5)	29,920	38,156	225,993
Provincial/Federal Capital Grants and Contributions (Schedule 4, 5)	<u>48,922</u>	<u>49,965</u>	<u>46,129</u>
Total Revenues	4,335,488	5,139,852	5,259,014
Expenses:			
General Government Services (Schedule 3)	536,703	544,376	476,343
Protective Services (Schedule 3)	543,303	482,634	445,682
Transportation Services (Schedule 3)	2,204,511	1,991,110	1,761,622
Environmental and Public Health Services (Schedule 3)	140,134	122,695	121,703
Planning and Development Services (Schedule 3)	238,050	97,236	81,632
Recreation and Cultural Services (Schedule 3)	44,408	40,710	57,394
Utility Services (Schedule 3)	293,112	314,283	289,596
Restructurings (Schedule 3)	-	-	-
Total Expenses	<u>4,000,221</u>	<u>3,593,044</u>	<u>3,233,972</u>
Annual Surplus (Deficit) of Revenues over Expenses	335,267	1,546,808	2,025,042
Accumulated Surplus (Deficit) excluding remeasurement gains (losses) - Beginning of Year	<u>14,966,891</u>	<u>14,966,891</u>	<u>12,941,849</u>
Accumulated Surplus (Deficit) excluding remeasurement gains (losses) - End of Year	<u>\$ 15,302,158</u>	<u>16,513,699</u>	<u>14,966,891</u>

The accompanying notes and schedules are an integral part of these statements.

R.M. OF HOODOO NO. 401

Statement 3

CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u>
Annual Surplus (Deficit) of Revenues over Expenses	\$ 335,267	1,546,808	2,025,042
(Acquisition) of tangible capital assets	(2,279,821)	(2,396,315)	(1,448,330)
Amortization of tangible capital assets	446,993	448,147	427,029
Proceeds on disposal of tangible capital assets	-	400	195,541
Loss (gain) on disposal of tangible capital assets	-	1,601	48,584
Transfer of assets/liabilities in restructuring transactions	-	-	-
Surplus (Deficit) of capital expenses over expenditures	<u>(1,832,828)</u>	<u>(1,946,167)</u>	<u>(777,176)</u>
(Acquisition) of supplies inventories	-	(11,086)	(5,267)
(Acquisition) of gravel inventories	-	(901,733)	(19,108)
(Acquisition) of prepaid expenses and deposits	-	(7,564)	(22,435)
Consumption of supplies inventories	-	22,551	35,581
Consumption of gravel inventories	-	328,558	264,922
Use of prepaid expenses and deposits	-	25,112	24,799
Surplus (Deficit) of expenses of other non-financial over expenditures	<u>-</u>	<u>(544,162)</u>	<u>278,492</u>
Unrealized remeasurement gains (losses)	-	-	-
Increase (decrease) in Net Financial Assets	(1,497,561)	(943,521)	1,526,358
Net Financial Assets (Debt) - Beginning of Year	<u>4,471,211</u>	<u>4,471,211</u>	<u>2,944,853</u>
Net Financial Assets (Debt) - End of Year	<u>\$ 2,973,650</u>	<u>3,527,690</u>	<u>4,471,211</u>

The accompanying notes and schedules are an integral part of these statements.

R.M. OF HOODOO NO. 401

Statement 4

CONSOLIDATED STATEMENT OF CASH FLOWS

Year ended December 31, 2025
with comparative figures for 2024

Cash provided by (used for) the following activities:	<u>2025</u>	<u>2024</u>
Operating:		
Annual Surplus (Deficit) of Revenues over Expenses	\$ 1,546,808	2,025,042
Amortization of tangible capital assets	448,147	427,029
Loss (gain) on disposal of tangible capital assets	<u>1,601</u>	<u>48,584</u>
	1,996,556	2,500,655
Change in assets/liabilities		
Taxes Receivable - Municipal	25,876	33,239
Other Accounts Receivable	(262,861)	(15,446)
Assets Held for Sale	14,368	(2,500)
Other Financial Assets	-	-
Accounts and Accrued Liabilities Payable	656,849	120,068
Deposits	(1,000)	(82,000)
Deferred Revenue	-	-
Asset Retirement Obligation	2,481	2,315
Liability for Contaminated Sites	-	-
Other Liabilities	-	-
Stock and Supplies	(561,709)	276,128
Prepayments and Deferred Charges	<u>17,548</u>	<u>2,364</u>
Cash provided by (applied to) operating transactions	<u>1,888,108</u>	<u>2,834,823</u>
Capital:		
Acquisition of tangible capital assets	(2,396,315)	(1,448,330)
Proceeds from the disposal of tangible capital assets	<u>400</u>	<u>195,541</u>
Cash provided by (applied to) capital transactions	<u>(2,395,915)</u>	<u>(1,252,789)</u>
Investing:		
Decrease (increase) in restricted cash or cash equivalents	-	-
Proceeds on disposal of investments	(24,386)	(236,267)
Decrease (increase) in investments	<u>-</u>	<u>-</u>
Cash provided by (applied to) investing transactions	<u>(24,386)</u>	<u>(236,267)</u>
Financing:		
Debt charges recovered	-	-
Long-term debt issued	129,315	-
Long-term debt repaid	(332,954)	(335,460)
Other financing	<u>-</u>	<u>-</u>
Cash provided by (applied to) financing transactions	<u>(203,639)</u>	<u>(335,460)</u>
Change in Cash and Cash Equivalents	(735,832)	1,010,307
Cash and Cash Equivalents - Beginning of Year	<u>3,893,642</u>	<u>2,883,335</u>
Cash and Cash Equivalents - End of Year (Note 2)	<u>\$ 3,157,810</u>	<u>3,893,642</u>

The accompanying notes and schedules are an integral part of these statements.

R.M. OF HOODOO NO. 401

Statement 5

CONSOLIDATED STATEMENT OF REMEASUREMENT GAINS AND LOSSES

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u>	<u>2024</u>
Accumulated remeasurement gains (losses) - Beginning of Year	-	-
Unrealized gains (losses) attributable to:		
Derivatives	-	-
Equity Investments measured at fair value	-	-
Foreign exchange	-	-
	-	-
Reclassified to the Statement of Operations:		
Derivatives	-	-
Equity Investments measured at fair value	-	-
Reversal of net remeasurements of portfolio investments	-	-
Foreign exchange	-	-
	-	-
Net remeasurement gains (losses) for the year	-	-
Accumulated remeasurement gains (losses) - End of Year	-	-

The accompanying notes and schedules are an integral part of these statements.

R.M. OF HOODOO NO. 401

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the Municipality are prepared by management in accordance with the local government accounting standards established by the Public Sector Accounting Board. Significant aspects of the accounting policies are as follows:

(a) Basis of Accounting

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(b) Reporting Entity

The consolidated financial statements consolidate the assets, liabilities and flow of resources of the Municipality. The entity is comprised of all organizations owned or controlled by the Municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

Partnerships

A partnership represents a contractual arrangement between the Municipality and a party or parties outside the reporting entity. The partners have significant, clearly defined common goals, make a financial investment in the partnership, share control of decision making, and share, on an equitable basis, the significant risks and benefits associated with the operations of the partnership.

(c) Collection of Funds for Other Authorities

Collection of funds by the Municipality for the school board, municipal hail and conservation and development authorities are collected and remitted in accordance with the relevant legislation. The amounts collected are disclosed in Note 3.

(d) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenditures or revenues in the period that the events giving rise to the transfer occurred, as long as:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made

Unearned government transfer amounts received but not earned will be recorded as deferred revenue. Earned government transfer amounts not received will be recorded as an amount receivable.

(e) Other (Non-Government Transfer) Contributions

Unrestricted contributions are recognized as revenue in the year received or in the year the funds are committed to the Municipality if the amount can be reasonably estimated and collection is reasonably assured. Externally restricted contributions are deferred until the resources are used for the purpose specified, at which time the contributions are recognized as revenue. In-kind contributions are recorded at their fair value when they are received.

R.M. OF HOODOO NO. 401

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(f) Revenue

Revenue from transactions with no performance obligations is recognized as revenue in the period in which the transaction or event occurred that gave rise to the revenue.

Revenue from transactions with related performance obligations is recognized as revenue when the related performance obligation is met. When a single transaction requires the delivery of more than one performance obligation, the revenue recognition criteria are applied to the separately identifiable performance obligations. A performance obligation is considered to be separately identifiable if the product or service delivered has stand-alone value to that customer and the fair value associated with the product or service can be measured reliably. The amount recognized as revenue for each performance obligation is its fair value in relation to the fair value of the contract as a whole.

For each performance obligation, the municipality must ascertain whether the obligation is satisfied over a period of time, or at a point in time. In order to do this, the characteristics of the underlying goods and/or services must be considered in order to determine when the ultimate performance obligations will be satisfied. If any of the below criteria are met, the revenue must be recognized over a period of time; otherwise, corresponding amounts are to be recognized at a point in time:

- a) The payor simultaneously receives and consumes the benefits provided by the municipality's performance as they fulfill the performance obligation.
- b) The municipality's performance creates or enhances an asset (for example, work in progress) that the payor controls or uses as the asset is created or enhanced
- c) The municipality's performance does not create an asset with an alternative use to itself, and the municipality has an enforceable right to payment for performance completed to date
- d) The municipality is expected to continually maintain or support the transferred good or service under the terms of the agreement
- e) The municipality provides the payor with access to a specific good or service under the terms of the agreement.

When determining the amounts of revenue to recognize at various stages along the point in time, determinants vary but often include percentage completed.

Deferred Revenue - Fees and Charges

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

(g) Local Improvement Charges

Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.

(h) Net Financial Assets

Net financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

(i) Non-Financial Assets

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

R.M. OF HOODOO NO. 401

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(j) Appropriated Reserves

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts designated are described on Schedule 10.

(k) Property Tax Revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.

(l) Financial Instruments

Derivative and equity instruments that are quoted in an active market are carried at fair value. All other financial instruments are measured at cost or amortized cost. Financial assets measured at amortized cost are recognized initially net of transaction costs with interest income recognized using the effective interest rate method. Impairment losses are recognized in the consolidated statement of operations when there is an other than temporary decline in value.

Interest and dividends attributable to financial instruments are reported in the consolidated statement of operations. Unrealized gains and losses are recognized in the consolidated statement of remeasurement gains and losses. When the investment is disposed of the accumulated gains or losses are reclassified to the consolidated statement of operations.

Long-term debt: Long-term debt is initially recognized net of premiums, discounts, and transaction costs and is measured at amortized cost with interest expense recognized using the effective interest rate method.

Long-term receivable: Receivables with terms longer than one year have been classified as other long-term receivables.

Measurement of Financial Instruments:

The Municipality's financial assets and liabilities are measured as follows:

Cash and Cash Equivalents	Cost and amortized cost
Investments	Fair value and cost/amortized cost
Other Accounts Receivable	Cost and amortized cost
Long-Term Receivable	Amortized cost
Debt Charges Recoverable	Amortized cost
Bank Indebtedness	Amortized cost
Accounts Payable and Accrued Liabilities	Cost
Deposit Liabilities	Cost
Long-Term Debt	Amortized cost

R.M. OF HOODOO NO. 401

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(m) Inventories

Inventories of materials and supplies expected to be used by the Municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price of the inventory in the ordinary course of business.

(n) Tangible Capital Assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of the contribution. The tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The costs of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The Municipality's tangible capital asset useful lives are estimated as follows:

<u>Asset</u>	<u>Useful Life</u>
<i>General Assets</i>	
Land	Indefinite
Land Improvements	5 to 20 years
Buildings	10 to 50 years
Vehicles and Equipment	
Vehicles	5 to 20 years
Machinery & Equipment	5 to 20 years
<i>Infrastructure Assets</i>	
Infrastructure Assets	15 to 40 years
Water and Sewer	15 to 40 years
Road Network Assets	15 to 40 years

Government Contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of Art and Other Unrecognized Assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of Interest: The Municipality does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the consolidated financial statements as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives (lease term). Any other lease not meeting the before-mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

R.M. OF HOODOO NO. 401

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(o) **Public Private Partnerships**

Public private partnerships where the municipality procures infrastructure using a private sector partner are accounted for and reported as infrastructure assets on the Consolidated Statement of Financial Position and are initially recognized at cost. Cost includes the gross amount of consideration given up to acquire, construct, develop or better a tangible capital asset; and all costs directly attributable to the acquisition, construction, development or betterment of the infrastructure asset. Infrastructure assets are amortized over the asset's useful life and recognized as an expense on the Consolidated Statement of Operations.

When the municipality has recognized an infrastructure asset in relation to a public private partnership arrangement and has an obligation to provide consideration to the private sector partner, the municipality recognizes a corresponding infrastructure liability on the Consolidated Statement of Financial Position. Infrastructure liabilities are initially measured at the same amount as the related infrastructure asset, reduced for any consideration previously provided to the public sector partner. Other consideration attributable to the partnership agreement such as operating and maintenance payments are excluded from the measurement of the liability. Two common models used to measure infrastructure liabilities are the financial liability and user pay models. The financial liability model is utilized when the municipality designs, builds, finances, operates and/or maintains infrastructure in exchange for a contractual right to receive cash or another asset. The reason for this being that the corresponding liability constitutes a financial liability. The user pay model is applicable when the private sector partner designs, builds, finances, operates and/or maintains the infrastructure in exchange for a right to charge the ultimate end users. This compensation granted by the municipality is facilitated via the granting of rights to earn revenue from a third party. Due to such, the corresponding liability should be classified as a performance obligation.

Key estimation techniques used may include independent market appraisals, relevant past transactions or quotes generated by other bidders.

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NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(p) **Asset Retirement Obligation**

Asset retirement obligations represent the legal obligations associated with the retirement of a tangible capital asset that results from its acquisition, construction, development, or normal use. The tangible capital assets include but are not limited to assets in productive use, assets no longer in productive use, and leased tangible capital assets.

The liability associated with an asset retirement obligation is measured with reference to the best estimate of the amount required to ultimately remediate the liability at the financial statement date to the extent that all recognition criteria are met. Asset retirement obligations are only recognized when there is a legal obligation for the Municipality to incur costs in relation to a specific tangible capital asset, when the past transaction or event causing the liability has already occurred, when economic benefits will need to be given up in order to remediate the liability and when a reasonable estimate of such amount can be made. The best estimate of the liability includes all costs directly attributable to the remediation of the asset retirement obligation, based on the most reliable information that is available as at the applicable reporting date. Where cash flows are expected over future periods, the liability is recognized using the present value method.

When a liability for an asset retirement obligation is initially recognized, a corresponding adjustment to the related tangible capital asset is also recognized. Through the passage of time in subsequent reporting periods, the carrying value of the liability is adjusted to reflect accretion expenses incurred in the current period. This expense ensures that the time value of money is considered when recognizing outstanding liabilities at each reporting date. The capitalized asset retirement cost within tangible capital assets is also simultaneously depreciated on the same basis as the underlying asset to which it relates.

At remediation, the Municipality derecognizes the liability that was established. In some circumstances, gains or losses may be incurred upon settlement related to the ongoing measurement of the liability and corresponding estimates that were made and are recognized in the statement of operations.

(q) **Liability for Contaminated Sites**

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard;
- c) the Municipality:
 - i. is directly responsible; or
 - ii. accepts responsibility;
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

The Municipality does not have any contaminated sites.

(r) **Employee Benefit Plans**

Contributions to the Municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the Municipality's obligations are limited to its contributions.

R.M. OF HOODOO NO. 401

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(s) Measurement Uncertainty

The preparation of the consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenditures during the period.

Measurement uncertainty impacts the following financial statement areas:

- a) Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.
- b) The measurement of materials and supplies are based on estimates of volume and quality.
- c) The 'Opening asset costs' of tangible capital assets have been estimated where actual costs were not available.
- d) Amortization is based on the estimated useful lives of tangible capital assets.
- e) The liability associated with asset retirement obligations are measured with reference to the best estimate of the amount required to ultimately remediate the liability at the financial statement date, the discount rate, and inflation.
- f) Measurement of financial instruments at fair value and recognition and measurement of impairment of financial instruments requires the use of significant management estimates.

These estimates and assumptions are reviewed periodically and as adjustments become necessary, they are reported in earnings in the period in which they become known.

(t) Basis of Segmentation/Segment Report

The Municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowing.

These segments (functions) are as follows:

General Government: Provides for the administration of the Municipality.

Protective Services: Comprised of expenses for police and fire protection.

Transportation Services: Responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the Municipality.

Planning and Development: Provides for neighbourhood development and sustainability.

Recreation and Culture: Provides for community services through the provision of recreation and leisure services.

Utility Services: Provides for the delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

R.M. OF HOODOO NO. 401

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(u) **Assets Held for Sale**

The Municipality records assets held for sale when the Municipality is committed to selling the asset, the asset is in a condition to be sold, the asset is publicly seen to be for sale, there is an active market for the asset, there is a plan in place for selling the asset, and the sale is reasonably anticipated to be completed within one year of the consolidated financial statement date.

(v) **Loan Guarantees**

Loan guarantees provided by the Municipality for various organizations are not consolidated as part of the Municipality's consolidated financial statements. As the guarantees represent potential financial commitments for the Municipality, these amounts are considered contingent liabilities and are not formally recognized as liabilities until the Municipality considers it likely for the borrower to default on its obligation and the amount of the liability can be estimated. The Municipality monitors the status of the organizations annually and in the event that payment by the Municipality is likely to occur, a provision will be recognized in the consolidated financial statements.

2. CASH AND CASH EQUIVALENTS

	<u>2025</u>	<u>2024</u>
Cash	\$ 3,157,810	3,893,642
Short-term investments	-	-
Restricted cash	<u>-</u>	<u>-</u>
	<u>\$ 3,157,810</u>	<u>3,893,642</u>

Cash and cash equivalents include balances with banks, less outstanding cheques and plus outstanding deposits, and short-term deposits with maturities of three months or less.

R.M. OF HOODOO NO. 401

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

3. TAXES RECEIVABLE - MUNICIPAL

	<u>2025</u>	<u>2024</u>
Municipal: - Current	\$ 57,148	75,851
- Arrears	<u>30,741</u>	<u>37,892</u>
	87,889	113,743
Less: Allowance for Uncollectible	<u>-</u>	<u>-</u>
Total municipal taxes receivable	<u>87,889</u>	<u>113,743</u>
School: - Current	35,394	31,678
- Arrears	<u>10,374</u>	<u>15,883</u>
Total taxes to be collected on behalf of School Divisions	<u>45,768</u>	<u>47,561</u>
Other: - Current	3,204	4,485
- Arrears	<u>-</u>	<u>-</u>
Total other collections receivable	<u>3,204</u>	<u>4,485</u>
Total taxes and grants in lieu receivable or to be collected on behalf of other organizations	136,861	165,789
Deduct taxes receivable to be collected on behalf of other organizations	<u>(48,972)</u>	<u>(52,046)</u>
Total Taxes Receivable - Municipal	<u>\$ 87,889</u>	<u>113,743</u>

4. OTHER ACCOUNTS RECEIVABLE

	<u>2025</u>	<u>2024</u>
Federal Government	\$ 40,476	11,453
Provincial Government	171,174	7,639
Local Government	463,412	370,275
Utility	35,582	68,704
Trade	50,954	40,666
Other	<u>-</u>	<u>-</u>
Total Other Accounts Receivable	761,598	498,737
Less: Allowance for Uncollectible	<u>(56,756)</u>	<u>(56,756)</u>
Net Other Accounts Receivable	<u>\$ 704,842</u>	<u>441,981</u>

R.M. OF HOODOO NO. 401

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

5. ASSETS HELD FOR SALE

	<u>2025</u>	<u>2024</u>
Tax Title Property	\$ 1,030	19,901
Less: - Allowance for market value adjustment	-	-
- Due to Other Taxing Authorities	<u>(34)</u>	<u>(4,537)</u>
Net Tax Title Property	<u>996</u>	<u>15,364</u>
Other Land	-	-
Less: - Allowance for market value adjustment	<u>-</u>	<u>-</u>
Net Other Land	<u>-</u>	<u>-</u>
Total Assets Held for Sale	<u>\$ 996</u>	<u>15,364</u>

6. LONG-TERM RECEIVABLE

	<u>2025</u>	<u>2024</u>
Sask. Assoc. of Rural Municipalities - Liability self insurance fund	\$ 77,971	69,598
Sask. Assoc. of Rural Municipalities - Property self-insurance fund	<u>64,961</u>	<u>52,683</u>
Total long-term receivables	<u>\$ 142,932</u>	<u>122,281</u>

R.M. OF HOODOO NO. 401

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

7. WHEATLAND RAIL INC.

The Municipality and Town of Cudworth, R.M. of St. Louis and the Town of Wakaw (the "Shareholders") jointly own the Wheatland Rail Inc. (the "Corporation"), a short-line rail in northeast Saskatchewan incorporated provincially under the Business Corporations Act of Saskatchewan on March 3, 1999.

The following is 100% of the financial position and result of operations of the Corporation, a government business enterprise, of which 44.5% has been included in the consolidated statement of financial position of the Municipality using the modified equity method.

	2025 100%	2025 44.5%	2024 100%	2024 44.5%
Financial Position				
Financial Assets				
Cash	\$ 775,696	345,185	388,062	172,688
Accounts receivable	947,980	421,851	874,083	388,967
GST receivable	-	-	5,890	2,621
	<u>1,723,676</u>	<u>767,036</u>	<u>1,268,035</u>	<u>564,276</u>
Liabilities				
Accounts payable	841,051	374,268	459,554	204,502
Goods and services tax payable	9,043	4,024	-	-
	<u>850,094</u>	<u>378,292</u>	<u>459,554</u>	<u>204,502</u>
Net Financial Assets	873,582	388,744	808,481	359,774
Non-financial Assets				
Tangible capital assets	1,851,492	823,914	1,900,066	845,529
Inventory	114,817	51,094	123,140	54,797
Prepaid and deferred charges	47,291	21,044	47,100	20,960
Accumulated Surplus	\$ <u>2,887,182</u>	<u>1,284,796</u>	<u>2,878,787</u>	<u>1,281,060</u>
Operations				
Revenues	\$ 607,004	270,117	1,090,780	485,397
Expenses	<u>(598,609)</u>	<u>(266,381)</u>	<u>(582,930)</u>	<u>(259,404)</u>
Annual surplus (deficit)	8,395	3,736	507,850	225,993
Accumulated Surplus, opening	2,878,787	1,281,060	2,370,937	1,055,067
Dividends issued	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Accumulated Surplus, closing	\$ <u>2,887,182</u>	<u>1,284,796</u>	<u>2,878,787</u>	<u>1,281,060</u>

8. BANK INDEBTEDNESS

Credit Arrangements

At December 31, 2025, the Municipality had a line of credit totaling \$900,000, bearing interest at bank prime, none of which was drawn.

R.M. OF HOODOO NO. 401

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

9. ASSET RETIREMENT OBLIGATION

	<u>2025</u>	<u>2024</u>
Balance, beginning of the year	\$ 34,462	32,147
Accretion expense	<u>2,481</u>	<u>2,315</u>
Estimated total liability	<u>\$ 36,943</u>	<u>34,462</u>

Asbestos - The Municipality owns a building which contains asbestos, and therefore, the Municipality is legally required to perform abatement activities upon renovation or demolition of this asset. Abatement activities include handling and disposing of the asbestos in a prescribed manner when it is disturbed. Undiscounted future cash flows expected are \$195,975. The estimated total liability is based on the sum of discounted future cash flows for abatement activities using a discount rate of 7.20%.

R.M. OF HOODOO NO. 401

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

10. LONG-TERM DEBT

The authorized debt limit for the Municipality is \$3,989,301. The authorized debt limit for a Municipality is the total amount of the Municipality's own source revenues for the preceding year (the *Municipalities Act* section 161(1)). The incremental debt above the debt limit authorized in the *Municipalities Act* is approved by the Saskatchewan Municipal Board.

Debenture debt:

	<u>2025</u>	<u>2024</u>
Sask Municipal Financing debenture, repayable in annual payments of \$59,488; including interest at 3.2%; matures in 2032.	\$ <u>367,850</u>	<u>414,087</u>

Future principal and interest payments are as follows:

	Year	Principal	Interest	Current Total
	2026	\$ 47,717	11,771	59,488
	2027	49,244	10,244	59,488
	2028	50,820	8,668	59,488
	2029	52,446	7,042	59,488
	2030	54,123	5,364	59,487
	Thereafter	<u>113,500</u>	<u>5,477</u>	<u>118,977</u>
	Balance	\$ <u>367,850</u>	<u>48,566</u>	<u>416,416</u>

Bank loans:

	<u>2025</u>	<u>2024</u>
Conexus Credit Union loan, repayable in monthly payments of \$9,029; including interest at 4.45%, matures in 2027.	\$ 177,144	273,902
RCAP Leasing loan, repayable in annual payments of \$35,225; including implicit interest at 3.75%, matures 2028.	98,640	-
Conexus Credit Union loan, repayable in monthly payments of \$9,749; including interest at 4.45%, matures in 2026.	31,566	143,820
Conexus Credit Union loan, repayable in monthly payments of \$9,059; including interest at 5.45%, matures in 2025.	<u>-</u>	<u>47,030</u>
	<u>\$ 307,350</u>	<u>464,752</u>

Future principal and interest payments are as follows:

	Year	Principal	Interest	Current Total
	2026	\$ 164,593	10,778	175,371
	2027	108,733	3,487	112,220
	2028	34,024	1,201	35,225
	2029	-	-	-
	2030	-	-	-
	Thereafter	<u>-</u>	<u>-</u>	<u>-</u>
	Balance	\$ <u>307,350</u>	<u>15,466</u>	<u>322,816</u>

R.M. OF HOODOO NO. 401

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

11. GRAVEL AGREEMENT PAYABLE

The Municipality has entered into an agreement to pay \$900,000 for the purchase of gravel and lease of land, payable through seven annual installments of \$110,000 beginning in 2025, and one payment of \$130,000 in 2032.

To date, the Municipality has paid \$110,000.

12. CONTINGENT LIABILITIES

The Municipality is contingently liable under terms of the Saskatchewan Association of Rural Municipalities Self-Insurance Plan for its proportionate share of claims and future claims in excess of the Plan's reserve fund.

The Municipality, together with a number of other rural and urban municipalities, is a member of the Regional Authority of Carlton Trail - Waste Management District ("REACT"). REACT is governed by the Department of Saskatchewan Environment and Resource Management and is responsible for the waste collection, landfill operations and future revenues as incurred. Future site restoration costs are recognized based on assumptions, engineering studies and estimates to the costs of future removal and site restoration. Changes to the underlying assumptions or legislative changes in the future could have a material impact on the statements. As these costs are not readily determinable, the Municipality has not provided for future site restoration costs.

13. RELATED PARTIES

The consolidated financial statements include transactions with related parties. The Municipality is related to Wheatland Rail Inc. under common control of the Council. Transactions with related parties are in the normal course of operations and are settled on normal trade terms.

14. PENSION PLAN

The Municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The Municipality's pension expense in 2025 was \$64,510 (2024 - \$63,582). The benefits accrued to the Municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate. The Municipality matches its employee's contributions of 9.0% for general members and 12.5% for designated police officers and firefighters

Total current service contributions by the Municipality to MEPP in 2025 were \$64,510 (2024 - \$63,582). Total current service contributions by the employees of the Municipality to MEPP in 2025 were \$64,510 (2024 - \$63,582).

Based on the latest information available (December 31, 2024 Audited Financial Statements) the Municipal Employees Pension Plan had a surplus in the net assets available for benefits of \$1,519,648,000. This is based on the most recent actuarial valuation, completed December 31, 2023. The Rural Municipality's portion of this is not readily determinable.

R.M. OF HOODOO NO. 401

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2025

15. BUDGET

The Financial Plan (Budget) adopted by Council on July 9, 2025 was not prepared on a basis consistent with that used to report actual results. The budget was prepared on a modified accrual basis while Public Sector Accounting Standards require a full accrual basis. The budgeted surplus does not include amounts budgeted for capital purchases, debt repayment, transfer from reserves, or amortization. As a result, the budget figures presented in the consolidated statements of operations and change in net financial assets include the following adjustments:

2025

Budget net surplus	\$ -
Add:	
Investment in tangible capital assets	2,279,821
Debt repaid	301,568
Less:	
Transfer from reserve	(1,799,129)
Amortization	<u>(446,993)</u>
Budget surplus per statement of operations	\$ <u>335,267</u>

16. RISK MANAGEMENT

Through its financial assets and liabilities, the Municipality is exposed to various risks.

Credit Risk

Credit risk is the risk that one party to a financial instrument will fail to discharge their responsibilities with respect to the financial instrument, and in doing so, cause a loss for the other party. The Municipality is mainly exposed to credit risk with respect to its cash and taxes and other accounts receivable. It is management's opinion that the Municipality is not exposed to significant credit risk as its cash is held by financial institutions with high credit ratings, and a significant portion of its taxes and other accounts receivable can be collected through tax enforcement procedures.

Liquidity Risk

Liquidity risk is the risk that the Municipality will encounter difficulty in meeting financial obligations as they fall due. The Municipality undertakes regular cash flow analyses to ensure that there are sufficient cash resources to meet all obligations. The Municipality is mainly exposed to liquidity risk with respect to its accounts payable and accrued liabilities, long-term debt, and gravel agreement payable.

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency risk, and other price risk.

- Interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in market interest rates. The financial instruments that potentially subject the Municipality to interest rate risk consist of long-term debt.
- Currency risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in currency fluctuations. The Municipality is not subject to currency risk.
- Other price risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in the fair value of equity investments. The Municipality is not subject to other price risk.

R.M. OF HOODOO NO. 401

CONSOLIDATED SCHEDULE OF TAXES AND OTHER UNCONDITIONAL REVENUE

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u>
TAXES			
General municipal tax levy	\$ 3,079,026	3,079,027	3,022,956
Abatements and adjustments	(50,820)	(50,664)	(36,119)
Discount on current year taxes	<u>(151,400)</u>	<u>(152,569)</u>	<u>(149,935)</u>
Net Municipal Taxes	2,876,806	2,875,794	2,836,902
Potash tax share	-	-	-
Trailer license fees	4,122	4,122	4,372
Penalties on tax arrears	8,000	9,918	10,515
Special tax levy	-	-	-
Other (tax enforcement)	<u>15,000</u>	<u>10,066</u>	<u>12,037</u>
Total Taxes	<u>2,903,928</u>	<u>2,899,900</u>	<u>2,863,826</u>
UNCONDITIONAL GRANTS			
Revenue Sharing	290,093	290,093	274,710
Organized Hamlet	16,403	16,403	15,547
Other	<u>-</u>	<u>-</u>	<u>-</u>
Total Unconditional Grants	<u>306,496</u>	<u>306,496</u>	<u>290,257</u>
GRANTS IN LIEU OF TAXES			
Federal	-	-	-
Provincial			
S.P.C. Electrical	-	-	-
Sask Energy Gas	-	-	-
TransGas	272	272	272
Central Services	-	-	-
Sasktel	2,500	2,206	2,432
Other	<u>-</u>	<u>-</u>	<u>-</u>
Local/Other			
Housing Authority	-	-	-
C.P.R. Mainline	-	-	-
Treaty Land Entitlement	-	-	-
Other	<u>-</u>	<u>-</u>	<u>-</u>
Other Government Transfers			
S.P.C. Surcharge	-	-	-
Sask Energy Surcharge	-	-	-
Other	<u>-</u>	<u>-</u>	<u>-</u>
Total Grants in Lieu of Taxes	<u>2,772</u>	<u>2,478</u>	<u>2,704</u>
TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE	<u>\$ 3,213,196</u>	<u>3,208,874</u>	<u>3,156,787</u>

R.M. OF HOODOO NO. 401

CONSOLIDATED SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u>
GENERAL GOVERNMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Custom work	\$ -	-	-
Sales of supplies	4,400	4,931	4,522
Other (rent, office services, expense recoveries)	<u>76,365</u>	<u>102,619</u>	<u>63,375</u>
Total Fees and Charges	80,765	107,550	67,897
Tangible capital asset sales - gain (loss)	-	(1,601)	-
Land sales - gain (loss)	-	48,807	-
Investment income	56,425	121,126	151,168
Commissions	-	-	-
Other (Investment income (loss) - Wheatland Rail Inc.)	<u>-</u>	<u>3,736</u>	<u>225,993</u>
Total Other Segmented Revenue	<u>137,190</u>	<u>279,618</u>	<u>445,058</u>
Conditional Grants			
Student Employment	-	-	-
Other	<u>-</u>	<u>-</u>	<u>-</u>
Total Conditional Grants	-	-	-
Total Operating	<u>137,190</u>	<u>279,618</u>	<u>445,058</u>
Capital			
Conditional Grants			
Canada Community-Building Fund (CCBF)	-	-	-
ICIP	-	-	-
Provincial Disaster Assistance	-	-	-
Other	<u>-</u>	<u>-</u>	<u>-</u>
Total Capital	-	-	-
Restructuring Revenue	-	-	-
Total General Government Services	<u>137,190</u>	<u>279,618</u>	<u>445,058</u>
PROTECTIVE SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Other (fire calls)	<u>398,351</u>	<u>1,001,113</u>	<u>422,691</u>
Total Fees and Charges	398,351	1,001,113	422,691
Tangible capital asset sales - gain (loss)	-	-	5,000
Other	<u>-</u>	<u>-</u>	<u>-</u>
Total Other Segmented Revenue	<u>398,351</u>	<u>1,001,113</u>	<u>427,691</u>
Conditional Grants			
Student Employment	-	-	-
Local government	-	-	-
Other (SGI Traffic Grant)	<u>30,170</u>	<u>33,370</u>	<u>-</u>
Total Conditional Grants	<u>30,170</u>	<u>33,370</u>	<u>-</u>
Total Operating	<u>428,521</u>	<u>1,034,483</u>	<u>427,691</u>
Capital			
Conditional Grants			
Canada Community-Building Fund (CCBF)	-	-	-
ICIP	-	-	-
Provincial Disaster Assistance	-	-	-
Local government	-	-	-
Other	<u>-</u>	<u>-</u>	<u>-</u>
Total Capital	-	-	-
Restructuring Revenue	-	-	-
Total Protective Services	<u>428,521</u>	<u>1,034,483</u>	<u>427,691</u>

R.M. OF HOODOO NO. 401

CONSOLIDATED SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u>
TRANSPORTATION SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Custom work	\$ 20,700	12,211	23,913
Sale of supplies	44,200	44,076	185,250
Road maintenance and restoration agreements	20,000	28,084	33,026
Other	-	-	-
Total Fees and Charges	<u>84,900</u>	<u>84,371</u>	<u>242,189</u>
Tangible capital asset sales - gain (loss)	-	-	(53,584)
Other	-	-	-
Total Other Segmented Revenue	<u>84,900</u>	<u>84,371</u>	<u>188,605</u>
Conditional Grants			
RIRG (CTP)	-	-	-
Student Employment	-	-	-
Other (SGI rebate)	-	-	1,000
Total Conditional Grants	<u>-</u>	<u>-</u>	<u>1,000</u>
Total Operating	<u>84,900</u>	<u>84,371</u>	<u>189,605</u>
Capital			
Conditional Grants			
Canada Community-Building Fund	48,922	49,965	46,129
ICIP	-	-	-
RIRG (CTP, Bridge and Large Culvert, Road Const.)	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
Total Capital	<u>48,922</u>	<u>49,965</u>	<u>46,129</u>
Restructuring Revenue	<u>-</u>	<u>-</u>	<u>-</u>
Total Transportation Services	<u>133,822</u>	<u>134,336</u>	<u>235,734</u>
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Waste and Disposal Fees	-	-	-
Other	-	-	-
Total Fees and Charges	<u>-</u>	<u>-</u>	<u>-</u>
Tangible capital asset sales - gain (loss)	-	-	-
Other	-	-	-
Total Other Segmented Revenue	<u>-</u>	<u>-</u>	<u>-</u>
Conditional Grants			
Student Employment	-	-	-
TAPD	-	-	-
Local government	-	-	-
Other (Pest & weed control)	2,474	4,829	3,870
Total Conditional Grants	<u>2,474</u>	<u>4,829</u>	<u>3,870</u>
Total Operating	<u>2,474</u>	<u>4,829</u>	<u>3,870</u>
Capital			
Conditional Grants			
Canada Community-Building Fund (CCBF)	-	-	-
ICIP	-	-	-
TAPD	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
Total Capital	<u>-</u>	<u>-</u>	<u>-</u>
Restructuring Revenue	<u>-</u>	<u>-</u>	<u>-</u>
Total Environmental and Public Health Services Services	<u>2,474</u>	<u>4,829</u>	<u>3,870</u>

R.M. OF HOODOO NO. 401

CONSOLIDATED SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u>
PLANNING AND DEVELOPMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Maintenance and Development Charges	\$ -	-	-
Other (Leases, licenses and permits)	52,500	71,350	626,484
Total Fees and Charges	<u>52,500</u>	<u>71,350</u>	<u>626,484</u>
Tangible capital asset sales - gain (loss)	-	-	-
Other (Money-in-lieu of Public Reserves)	29,920	34,420	-
Total Other Segmented Revenue	<u>82,420</u>	<u>105,770</u>	<u>626,484</u>
Conditional Grants			
Student Employment	-	-	-
Other	-	-	-
Total Conditional Grants	<u>-</u>	<u>-</u>	<u>-</u>
Total Operating	<u>82,420</u>	<u>105,770</u>	<u>626,484</u>
Capital			
Conditional Grants			
Canada Community-Building Fund (CCBF)	-	-	-
ICIP	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
Total Capital	<u>-</u>	<u>-</u>	<u>-</u>
Restructuring Revenue	<u>-</u>	<u>-</u>	<u>-</u>
Total Planning and Development Services	<u>82,420</u>	<u>105,770</u>	<u>626,484</u>
RECREATION AND CULTURAL SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Other	-	-	-
Total Fees and Charges	<u>-</u>	<u>-</u>	<u>-</u>
Tangible capital asset sales - gain (loss)	-	-	-
Other	-	-	-
Total Other Segmented Revenue	<u>-</u>	<u>-</u>	<u>-</u>
Conditional Grants			
Student Employment	-	-	-
Local government	-	-	-
Other	-	-	-
Total Conditional Grants	<u>-</u>	<u>-</u>	<u>-</u>
Total Operating	<u>-</u>	<u>-</u>	<u>-</u>
Capital			
Conditional Grants			
Canada Community-Building Fund (CCBF)	-	-	-
ICIP	-	-	-
Local government	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
Total Capital	<u>-</u>	<u>-</u>	<u>-</u>
Restructuring Revenue	<u>-</u>	<u>-</u>	<u>-</u>
Total Recreation and Cultural Services	<u>-</u>	<u>-</u>	<u>-</u>

R.M. OF HOODOO NO. 401

CONSOLIDATED SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u>
UTILITY SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Water	\$ 295,350	348,227	320,875
Sewer	42,515	23,715	42,515
Other	-	-	-
Total Fees and Charges	<u>337,865</u>	<u>371,942</u>	<u>363,390</u>
Tangible capital asset sales - gain (loss)	-	-	-
Other	-	-	-
Total Other Segmented Revenue	<u>337,865</u>	<u>371,942</u>	<u>363,390</u>
Conditional Grants			
Student Employment	-	-	-
Other	-	-	-
Total Conditional Grants	<u>-</u>	<u>-</u>	<u>-</u>
Total Operating	<u>337,865</u>	<u>371,942</u>	<u>363,390</u>
Capital			
Conditional Grants			
Canada Community-Building Fund (CCBF)	-	-	-
ICIP	-	-	-
New Building Canada Fund (SCF, NRP)	-	-	-
Clean Water and Wastewater Fund	-	-	-
Provincial Disaster Assistance	-	-	-
Other	-	-	-
Total Capital	<u>-</u>	<u>-</u>	<u>-</u>
Restructuring Revenue	<u>-</u>	<u>-</u>	<u>-</u>
Total Utility Services	<u>337,865</u>	<u>371,942</u>	<u>363,390</u>
TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	<u>\$ 1,122,292</u>	<u>1,930,978</u>	<u>2,102,227</u>
SUMMARY			
Total Other Segmented Revenue	\$ 1,040,726	1,842,814	2,051,228
Total Conditional Grants	32,644	38,199	4,870
Total Capital Grants and Contributions	48,922	49,965	46,129
Restructuring Revenue	-	-	-
TOTAL REVENUE BY FUNCTION	<u>\$ 1,122,292</u>	<u>1,930,978</u>	<u>2,102,227</u>

R.M. OF HOODOO NO. 401

CONSOLIDATED SCHEDULE OF EXPENSES BY FUNCTION

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u>
GENERAL GOVERNMENT SERVICES			
Council remuneration and travel	\$ 42,700	35,447	37,507
Wages and benefits	277,600	266,127	253,353
Professional/Contractual services	149,228	191,437	130,955
Utilities	11,900	10,623	10,750
Maintenance, materials and supplies	37,450	27,490	29,863
Grants and contributions	5,000	3,702	1,900
-operating			
-capital	-	-	-
Amortization of tangible capital assets	7,275	7,275	7,275
Accretion of asset retirement obligation	-	-	-
Interest	2,400	2,275	2,408
Allowance for uncollectible	1,500	-	-
Other (elections)	1,650	-	2,332
General Government Services	<u>536,703</u>	<u>544,376</u>	<u>476,343</u>
Restructuring	-	-	-
Total General Government Services	<u>536,703</u>	<u>544,376</u>	<u>476,343</u>
PROTECTIVE SERVICES			
Police protection			
Wages and benefits	-	-	-
Professional/Contractual services	64,579	53,745	50,170
Utilities	-	-	-
Maintenance, materials and supplies	-	-	-
Grants and contributions	-	-	-
-operating			
-capital	-	-	-
Amortization of tangible capital assets	-	-	-
Accretion of asset retirement obligation	-	-	-
Interest	-	-	-
Other	-	-	-
Fire protection			
Wages and benefits	202,295	226,536	185,924
Professional/Contractual services	38,704	36,041	13,168
Utilities	67,022	63,937	59,000
Maintenance, materials and supplies	120,297	57,803	92,694
Grants and contributions	-	-	-
-operating			
-capital	-	-	-
Amortization of tangible capital assets	41,906	41,907	39,882
Accretion of asset retirement obligation	-	-	-
Interest	-	2,275	-
Allowance for uncollectible	8,500	390	4,844
Other	-	-	-
Protective Services	<u>543,303</u>	<u>482,634</u>	<u>445,682</u>
Restructuring	-	-	-
Total Protective Services	<u>543,303</u>	<u>482,634</u>	<u>445,682</u>

R.M. OF HOODOO NO. 401

CONSOLIDATED SCHEDULE OF EXPENSES BY FUNCTION

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u>
TRANSPORTATION SERVICES			
Wages and benefits	\$ 613,951	621,103	581,468
Professional/Contractual services	30,000	100,868	48,781
Utilities	23,000	16,154	16,484
Maintenance, materials and supplies	600,150	434,952	452,393
Gravel	471,475	341,877	248,404
Grants and contributions	-	-	-
-operating	-	-	-
-capital	-	-	-
Amortization of tangible capital assets	340,398	340,398	320,579
Accretion of asset retirement obligation	-	-	-
Interest	30,952	29,490	57,349
Other (Resort)	94,585	106,268	36,164
Transportation Services	<u>2,204,511</u>	<u>1,991,110</u>	<u>1,761,622</u>
Restructuring	<u>-</u>	<u>-</u>	<u>-</u>
Total Transportation Services	<u>2,204,511</u>	<u>1,991,110</u>	<u>1,761,622</u>
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Wages and benefits	41,000	36,665	38,432
Professional/Contractual services	70,805	54,067	51,474
Utilities	-	-	-
Maintenance, materials and supplies	-	-	-
Grants and contributions	-	-	-
-operating	-	-	-
Waste disposal	25,000	25,000	25,000
Public Health	-	-	-
-capital	-	-	-
Waste disposal	-	-	-
Public Health	-	-	-
Amortization of tangible capital assets	3,329	4,482	4,482
Accretion of asset retirement obligation	-	2,481	2,315
Interest	-	-	-
Other	-	-	-
Environmental and Public Health Services	<u>140,134</u>	<u>122,695</u>	<u>121,703</u>
Restructuring	<u>-</u>	<u>-</u>	<u>-</u>
Total Environmental and Public Health Services	<u>140,134</u>	<u>122,695</u>	<u>121,703</u>
PLANNING AND DEVELOPMENT SERVICES			
Wages and benefits	30,800	37,918	30,410
Professional/Contractual services	207,250	59,318	51,222
Grants and contributions	-	-	-
-operating	-	-	-
-capital	-	-	-
Amortization of tangible capital assets	-	-	-
Accretion of asset retirement obligation	-	-	-
Interest	-	-	-
Other	-	-	-
Planning and Development Services	<u>238,050</u>	<u>97,236</u>	<u>81,632</u>
Restructuring	<u>-</u>	<u>-</u>	<u>-</u>
Total Planning and Development Services	<u>238,050</u>	<u>97,236</u>	<u>81,632</u>

R.M. OF HOODOO NO. 401

CONSOLIDATED SCHEDULE OF EXPENSES BY FUNCTION

Year ended December 31, 2025
with comparative figures for 2024

	<u>2025</u> <u>Budget</u>	<u>2025</u> <u>Actual</u>	<u>2024</u> <u>Actual</u>
RECREATION AND CULTURAL SERVICES			
Wages and benefits	\$ -	-	-
Professional/Contractual services	-	-	-
Utilities	-	-	-
Maintenance, materials and supplies	5,700	4,005	3,626
Grants and contributions	27,785	25,782	43,897
-operating	-	-	-
-capital	-	-	-
Amortization of tangible capital assets	10,923	10,923	9,871
Accretion of asset retirement obligation	-	-	-
Interest	-	-	-
Allowance for uncollectible	-	-	-
Other	-	-	-
Recreation and Cultural Services	<u>44,408</u>	<u>40,710</u>	<u>57,394</u>
Restructuring	-	-	-
Total Recreation and Cultural Services	<u>44,408</u>	<u>40,710</u>	<u>57,394</u>
UTILITY SERVICES			
Wages and benefits	5,000	7,386	3,884
Professional/Contractual services	217,800	241,941	223,733
Utilities	11,750	9,573	9,326
Maintenance, materials and supplies	14,900	12,221	7,713
Grants and contributions	-	-	-
-operating	-	-	-
-capital	-	-	-
Amortization of tangible capital assets	43,162	43,162	44,940
Accretion of asset retirement obligation	-	-	-
Interest	-	-	-
Allowance for uncollectible	500	-	-
Other	-	-	-
Utility Services	<u>293,112</u>	<u>314,283</u>	<u>289,596</u>
Restructuring	-	-	-
Total Utility Services	<u>293,112</u>	<u>314,283</u>	<u>289,596</u>
TOTAL EXPENDITURES BY FUNCTION	<u>\$ 4,000,221</u>	<u>3,593,044</u>	<u>3,233,972</u>

R.M. OF HOODOO NO. 401

Schedule 4

CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2025

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	\$ 107,550	1,001,113	84,371	-	71,350	-	371,942	1,636,326
Tangible Capital Asset Sales - Gain (Loss)	(1,601)	-	-	-	-	-	-	(1,601)
Land Sales - Gain (Loss)	48,807	-	-	-	-	-	-	48,807
Investment Income	121,126	-	-	-	-	-	-	121,126
Commissions	-	-	-	-	-	-	-	-
Other Revenues (Wheatland Rail Inc.)	3,736	-	-	-	34,420	-	-	38,156
Grants - Conditional	-	33,370	-	4,829	-	-	-	38,199
- Capital	-	-	49,965	-	-	-	-	49,965
Restructurings	-	-	-	-	-	-	-	-
Total Revenues	<u>279,618</u>	<u>1,034,483</u>	<u>134,336</u>	<u>4,829</u>	<u>105,770</u>	<u>-</u>	<u>371,942</u>	<u>1,930,978</u>
Expenses (Schedule 3)								
Wages & Benefits	301,574	226,536	621,103	36,665	37,918	-	7,386	1,231,182
Professional/Contractual Services	191,437	89,786	100,868	54,067	59,318	-	241,941	737,417
Utilities	10,623	63,937	16,154	-	-	-	9,573	100,287
Maintenance, Materials and Supplies	27,490	57,803	776,829	-	-	4,005	12,221	878,348
Grants and Contributions	3,702	-	-	25,000	-	25,782	-	54,484
Amortization of Tangible Capital Assets	7,275	41,907	340,398	4,482	-	10,923	43,162	448,147
Accretion of Asset Retirement Obligation	-	-	-	2,481	-	-	-	2,481
Interest	2,275	2,275	29,490	-	-	-	-	34,040
Allowance for Uncollectible	-	390	-	-	-	-	-	390
Other	-	-	106,268	-	-	-	-	106,268
Restructurings	-	-	-	-	-	-	-	-
Total Expenses	<u>544,376</u>	<u>482,634</u>	<u>1,991,110</u>	<u>122,695</u>	<u>97,236</u>	<u>40,710</u>	<u>314,283</u>	<u>3,593,044</u>
Surplus (Deficit) by Function	(264,758)	551,849	(1,856,774)	(117,866)	8,534	(40,710)	57,659	(1,662,066)
Taxation and other unconditional revenue (Schedule 1)								<u>3,208,874</u>
Net Surplus (Deficit)								<u>\$ 1,546,808</u>

R.M. OF HOODOO NO. 401

Schedule 5

CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2024

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	\$ 67,897	422,691	242,189	-	626,484	-	363,390	1,722,651
Tangible Capital Asset Sales - Gain (Loss)	-	5,000	(53,584)	-	-	-	-	(48,584)
Land Sales - Gain (Loss)	-	-	-	-	-	-	-	-
Investment Income	151,168	-	-	-	-	-	-	151,168
Commissions	-	-	-	-	-	-	-	-
Other Revenues (Wheatland Rail Inc.)	225,993	-	-	-	-	-	-	225,993
Grants - Conditional	-	-	1,000	3,870	-	-	-	4,870
- Capital	-	-	46,129	-	-	-	-	46,129
Restructurings	-	-	-	-	-	-	-	-
Total Revenues	<u>445,058</u>	<u>427,691</u>	<u>235,734</u>	<u>3,870</u>	<u>626,484</u>	<u>-</u>	<u>363,390</u>	<u>2,102,227</u>
Expenses (Schedule 3)								
Wages & Benefits	290,860	185,924	581,468	38,432	30,410	-	3,884	1,130,978
Professional/Contractual Services	130,955	63,338	48,781	51,474	51,222	-	223,733	569,503
Utilities	10,750	59,000	16,484	-	-	-	9,326	95,560
Maintenance, Materials and Supplies	29,863	92,694	700,797	-	-	3,626	7,713	834,693
Grants and Contributions	1,900	-	-	25,000	-	43,897	-	70,797
Amortization of Tangible Capital Assets	7,275	39,882	320,579	4,482	-	9,871	44,940	427,029
Accretion of Asset Retirement Obligation	-	-	-	2,315	-	-	-	2,315
Interest	2,408	-	57,349	-	-	-	-	59,757
Allowance for Uncollectible	-	4,844	-	-	-	-	-	4,844
Other	2,332	-	36,164	-	-	-	-	38,496
Restructurings	-	-	-	-	-	-	-	-
Total Expenses	<u>476,343</u>	<u>445,682</u>	<u>1,761,622</u>	<u>121,703</u>	<u>81,632</u>	<u>57,394</u>	<u>289,596</u>	<u>3,233,972</u>
Surplus (Deficit) by Function	(31,285)	(17,991)	(1,525,888)	(117,833)	544,852	(57,394)	73,794	(1,131,745)
Taxation and other unconditional revenue (Schedule 1)								<u>3,156,787</u>
Net Surplus (Deficit)								<u>\$ 2,025,042</u>

R.M. OF HOODOO NO. 401

CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY OBJECT

Year ended December 31, 2025
with comparative figures for 2024

	2025								2024	
	General Assets				Infrastructure Assets		General / Infrastructure	Total	Total	
	Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear Assets	Public Private Partnerships			Assets Under Construction
Asset Costs										
Opening asset costs	\$ 2,000,526	-	660,060	-	5,648,322	7,874,831	-	42,106	16,225,845	15,194,724
Additions during the year	-	-	1,798,907	-	396,566	167,307	-	33,535	2,396,315	1,448,330
Disposals and write-downs during the year	-	-	-	-	(41,852)	-	-	-	(41,852)	(417,209)
Transfers (from) assets under construction	-	-	42,106	-	-	-	-	(42,106)	-	-
Transfer of assets related to restructuring (Schedule 13)	-	-	-	-	-	-	-	-	-	-
Closing Assets Costs	<u>2,000,526</u>	<u>-</u>	<u>2,501,073</u>	<u>-</u>	<u>6,003,036</u>	<u>8,042,138</u>	<u>-</u>	<u>33,535</u>	<u>18,580,308</u>	<u>16,225,845</u>
Accumulated Amortization Costs										
Opening accumulated amortization costs	-	-	124,839	-	1,750,354	4,597,801	-	-	6,472,994	6,219,049
Add: Amortization taken	-	-	14,058	-	254,922	179,167	-	-	448,147	427,029
Less: Accumulated amortization on disposals	-	-	-	-	(39,852)	-	-	-	(39,852)	(173,084)
Transfer of assets related to restructuring (Schedule 13)	-	-	-	-	-	-	-	-	-	-
Closing Accumulated Amortization Costs	<u>-</u>	<u>-</u>	<u>138,897</u>	<u>-</u>	<u>1,965,424</u>	<u>4,776,968</u>	<u>-</u>	<u>-</u>	<u>6,881,289</u>	<u>6,472,994</u>
Net Book Value	<u>\$ 2,000,526</u>	<u>-</u>	<u>2,362,176</u>	<u>-</u>	<u>4,037,612</u>	<u>3,265,170</u>	<u>-</u>	<u>33,535</u>	<u>11,699,019</u>	<u>9,752,851</u>
1. Total contributed/donated assets received in 2025:			\$ -							
2. List of assets recognized at nominal value in 2025 are:										
-Infrastructure Assets			\$ -							
-Vehicles			\$ -							
-Machinery and Equipment			\$ -							
3. Amount of interest capitalized in 2025:			\$ -							

R.M. OF HOODOO NO. 401

CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY FUNCTION

Year ended December 31, 2025
with comparative figures for 2024

	2025							2024	
	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total	Total
Asset Costs									
Opening asset costs	\$ 393,657	1,137,185	11,335,081	141,738	1,380,203	385,720	1,452,261	16,225,845	15,194,724
Additions during the year	46,868	112,673	2,278,626	-	-	-	-	2,396,315	1,448,330
Disposals and write-downs during the year	(41,852)	-	-	-	-	-	-	(41,852)	(417,209)
Transfer of assets related to restructuring (Schedule 13)	-	-	-	-	-	-	-	-	-
Closing Asset Costs	<u>398,673</u>	<u>1,249,858</u>	<u>13,613,707</u>	<u>141,738</u>	<u>1,380,203</u>	<u>385,720</u>	<u>1,452,261</u>	<u>18,580,308</u>	<u>16,225,845</u>
Accumulated Amortization Costs									
Opening accumulated amortization costs	71,933	416,765	5,463,209	52,174	-	57,531	411,382	6,472,994	6,219,049
Add: Amortization taken	7,275	41,907	340,398	4,482	-	10,923	43,162	448,147	427,029
Less: Accumulated amortization on disposals	(39,852)	-	-	-	-	-	-	(39,852)	(173,084)
Transfer of assets related to restructuring (Schedule 13)	-	-	-	-	-	-	-	-	-
Closing Accumulated Amortization Costs	<u>39,356</u>	<u>458,672</u>	<u>5,803,607</u>	<u>56,656</u>	<u>-</u>	<u>68,454</u>	<u>454,544</u>	<u>6,881,289</u>	<u>6,472,994</u>
Net Book Value	<u>\$ 359,317</u>	<u>791,186</u>	<u>7,810,100</u>	<u>85,082</u>	<u>1,380,203</u>	<u>317,266</u>	<u>997,717</u>	<u>11,699,019</u>	<u>9,752,851</u>

R.M. OF HOODOO NO. 401

CONSOLIDATED SCHEDULE OF INTANGIBLE CAPITAL ASSETS BY OBJECT

Year ended December 31, 2025
with comparative figures for 2024

	2025							2024	
	General Assets					Other	Assets Under Construction	Total	Total
	TBD	TBD	TBD	TBD	TBD	TBD			
Asset Costs									
Opening asset costs	\$ -	-	-	-	-	-	-	-	-
Additions during the year	-	-	-	-	-	-	-	-	-
Disposals and write-downs during the year	-	-	-	-	-	-	-	-	-
Transfers (from) assets under construction	-	-	-	-	-	-	-	-	-
Transfer of assets related to restructuring (Schedule 13)	-	-	-	-	-	-	-	-	-
Closing Asset Costs	-	-	-	-	-	-	-	-	-
Accumulated Amortization Costs									
Opening accumulated amortization costs	-	-	-	-	-	-	-	-	-
Add: Amortization taken	-	-	-	-	-	-	-	-	-
Less: Accumulated amortization on disposals	-	-	-	-	-	-	-	-	-
Transfer of assets related to restructuring (Schedule 13)	-	-	-	-	-	-	-	-	-
Closing Accumulated Amortization Costs	-	-	-	-	-	-	-	-	-
Net Book Value	\$ -	-	-	-	-	-	-	-	-
1. Total contributed/donated assets received in 2025:			\$ -						
2. List of assets recognized at nominal value in 2025 are:			\$ -						
3. Amount of interest capitalized in 2025:			\$ -						

R.M. OF HOODOO NO. 401

CONSOLIDATED SCHEDULE OF INTANGIBLE CAPITAL ASSETS BY FUNCTION

Year ended December 31, 2025
with comparative figures for 2024

	2025							2024
	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total
Asset Costs								
Opening asset costs	\$ -	-	-	-	-	-	-	-
Additions during the year	-	-	-	-	-	-	-	-
Disposals and write-downs during the year	-	-	-	-	-	-	-	-
Transfer of assets related to restructuring (Schedule 13)	-	-	-	-	-	-	-	-
Closing Asset Costs	-	-	-	-	-	-	-	-
Accumulated Amortization Costs								
Opening accumulated amortization costs	-	-	-	-	-	-	-	-
Add: Amortization taken	-	-	-	-	-	-	-	-
Less: Accumulated amortization on disposals	-	-	-	-	-	-	-	-
Transfer of assets related to restructuring (Schedule 13)	-	-	-	-	-	-	-	-
Closing Accumulated Amortization Costs	-	-	-	-	-	-	-	-
Net Book Value	\$ -	-	-	-	-	-	-	-

R.M. OF HOODOO NO. 401

CONSOLIDATED SCHEDULE OF ACCUMULATED SURPLUS

Year ended December 31, 2025

	<u>2024</u>	<u>Changes</u>	<u>2025</u>
UNAPPROPRIATED SURPLUS	\$ <u>3,740,269</u>	<u>(17,320)</u>	<u>3,722,949</u>
APPROPRIATED RESERVES			
Machinery and Equipment	(81,325)	8,844	(72,481)
Public Reserve	132,567	23,181	155,748
Capital Trust	-	-	-
Utility (Sewer)	137,823	104,437	242,260
Utility (Water)	213,211	69,345	282,556
Other (Buildings - New Shop)	240,520	(1,204,835)	(964,315)
Other (Fire Equipment)	572,439	186,366	758,805
Other (Gas Tax)	25,420	(25,420)	-
Other (Gravel)	302,058	232,334	534,392
Other (Rail Line)	83,386	1,504	84,890
Other (Roads and Pavement)	389,998	45,717	435,715
Other (Various Reserves)	111,735	(11,171)	100,564
Other (Future Tax levy)	<u>69,708</u>	<u>(13,037)</u>	<u>56,671</u>
Total Appropriated	<u>2,197,540</u>	<u>(582,735)</u>	<u>1,614,805</u>
ORGANIZED HAMLETS			
Hamlet of Balone	46,100	5,313	51,413
Hamlet of Cudsaskwa	<u>108,971</u>	<u>(8,257)</u>	<u>100,714</u>
Total Organized Hamlets	155,071	(2,944)	152,127
NET INVESTMENT IN CAPITAL ASSETS			
Tangible capital assets (Schedule 6, 7)	9,752,851	1,946,168	11,699,019
Intangible capital assets (Schedule 8, 9)	-	-	-
Less: Related debt	<u>(878,840)</u>	<u>203,639</u>	<u>(675,201)</u>
Net Investment in Capital Assets	<u>8,874,011</u>	<u>2,149,807</u>	<u>11,023,818</u>
Accumulated Surplus (Deficit) excluding remeasurement gains (losses)	\$ <u>14,966,891</u>	<u>1,546,808</u>	<u>16,513,699</u>

R.M. OF HOODOO NO. 401

CONSOLIDATED SCHEDULE OF MILL RATES AND ASSESSMENTS

Year ended December 31, 2025

	PROPERTY CLASS						Total
	<u>Agriculture</u>	<u>Residential</u>	<u>Residential Condominium</u>	<u>Seasonal Residential</u>	<u>Commercial & Industrial</u>	<u>Potash Mine(s)</u>	
Taxable Assessment	\$ 257,421,045	50,395,400	5,741,040	149,490,880	9,659,145	-	472,707,510
Regional Park Assessment							-
Total Assessment							<u>472,707,510</u>
Mill Rate Factor(s)	1.0000	0.7100	0.7100	0.7100	1.0000		
Total Base/Minimum Tax (generated for each property class)	<u>-</u>	<u>143,770</u>	<u>-</u>	<u>-</u>	<u>2,420</u>		<u>146,190</u>
Total Municipal Tax Levy (include base and/or minimum tax and special levies)	<u>\$ 1,827,689</u>	<u>397,813</u>	<u>28,941</u>	<u>753,584</u>	<u>71,000</u>		<u>3,079,027</u>

MILL RATES:

Average Municipal*

MILLS

6.514

Average School*

2.570

Potash Mill Rate

-

Uniform Municipal Mill Rate

7.100

* Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority)

R.M. OF HOODOO NO. 401**CONSOLIDATED SCHEDULE OF COUNCIL REMUNERATION**

Year ended December 31, 2025

Position	Name	<u>Remuneration</u>	<u>Reimbursed Costs</u>	<u>Total</u>
Reeve	Glenn Ledray	\$ 23,432	1,349	24,781
Councillor	Bruce Cron	15,805	3,408	19,213
Councillor	Darren McConnell	14,860	504	15,364
Councillor	Donavin Reding	14,376	1,149	15,525
Councillor	Eugene Jungwirth	12,861	777	13,638
Councillor	Jason Hauber	13,093	597	13,690
Councillor	Jesse Hackl	<u>13,723</u>	<u>605</u>	<u>14,328</u>
Total		<u>\$ 108,150</u>	<u>8,389</u>	<u>116,539</u>

R.M. OF HOODOO NO. 401

CONSOLIDATED SCHEDULE OF RESTRUCTURING

Year ended December 31, 2025

Carrying Amount of Assets and Liabilities Transferred/Received at Restructuring Date

Cash and Cash Equivalents	\$	-
Investments		-
Taxes Receivable - Municipal		-
Other Accounts Receivable		-
Assets Held for Sale		-
Long-Term Receivable		-
Debt Charges Recoverable		-
Bank Indebtedness		-
Accounts Payable		-
Accrued Liabilities Payable		-
Deposits		-
Deferred Revenue		-
Asset Retirement Obligation		-
Liability for Contaminated Sites		-
Other Liabilities		-
Long-Term Debt		-
Lease Obligations		-
Tangible Capital Assets		-
Prepayments and Deferred Charges		-
Stock and Supplies		-
Other		-
Total Net Carrying Amount Received (Transferred)	\$	-